



Andrew E. Ballard
President
Transportation Systems Design, LLC.

June 22, 2020

Andrew,

The Milwaukee 2020 Host Committee would like to thank you and Transportation Systems Design for all your hard work and dedication over the last year in the planning for the 2020 Democratic National Convention. Knowing that this was your 7th DNC and 3rd as Director of Transportation, we had every confidence that you and the TSD team would have created a world class transportation program for the Convention, Delegates, Guests and Media.

However, the ongoing impact of the coronavirus has led us to evaluate our approach to 2020 Convention planning. As we navigate the unprecedented challenge of responding to the coronavirus, we are exploring a range of contingency options to ensure we can deliver a successful Convention without unnecessary risk to public health. We want to thank you and your team again for all your efforts and partnership over these many months.

Best Regards,

A handwritten signature in black ink that reads 'Raquel Filmanowicz'.

Raquel Filmanowicz
Chief Executive Officer
Milwaukee 2020 Host Committee