



Stephen J. Kerrigan
Chief Executive Officer

September 19, 2012

Andrew Ballard
509 W 8th St Apt 3B
Charlotte, NC 28202

Dear Andrew,

Ballard

I'm so thrilled to report that in Charlotte, we did the job we were sent here to do. And thanks to the tremendous convention we put together, the President is heading into the homestretch of this historic election with the wind at his back and support across the country. You should be extremely proud of all your hard work. It paid off.

The hours were long and sometimes tiring, but we worked together as a team and pulled together the best and most open and accessible convention ever. It has been my honor to serve as your captain, and like I always say, I could not have had a better crew.

Wherever life or politics takes you next, I hope you will remember Charlotte and all we have accomplished here together, and know that you'll always have my support and friendship.

Sincerely,

Kerrigan
Stephen J. Kerrigan

You are a rock star as always. Thanks my friend!

